

Summary of agreed changes to performance management systems, in the transition to CCG management.**1 Background**

- 1.1 The NHS is undergoing structural changes, in which PCTs will cease to exist after Mar 31 2013. The functions of the PCT are to move, in large part, to new bodies, known as Clinical Commissioning Groups (CCGs). These new bodies are to be led by GPs. There will be three CCGs in Leeds, known as Leeds North, Leeds West and Leeds South & East. Some of the work of the three Leeds' CCGs will be conducted collaboratively, where it makes sense to work this way.
- 1.2 Some of the 'backroom' support work in commissioning healthcare for the people of Leeds will move to a new body, covering the whole of West Yorkshire. This body will be the West Yorkshire Commissioning Support Unit (WYCSU). It will not be an accountable body in the same way the CCGs will be, but will simply work to support the discharge of the duties of the CCGs.
- 1.3 Due to the changes, it will be necessary to transfer some processes, duties and responsibilities, including performance matters, over to the new bodies, with CCGs being held to account for large parts of the performance of the NHS, through a developing system known as the Commissioning Outcomes Framework (COF).

2 Information

- 2.1 It has been agreed that, to facilitate the move to the new bodies, performance matters for the Leeds patch will be delegated to the CCGs. This has been brought into effect by the agreement of the CCGs and the PCT Cluster Board to the attached more detailed paper. A diagram is also provided overleaf to help explain the process in strategic terms.
- 2.2 In principle, the process is fairly simple. It involves routing the reporting of performance to CCGs, rather than the PCT Board. The PCT though will secure assurance on performance matters from the CCGs. It will be the responsibility of the CCGs to direct action with health providers, where performance is not to expectations. CCGs will then provide information on performance and associated remedial actions, should they be required, to the PCT Board. This process will then close the governance loop. It will mean that CCGs will formally sign off on performance reports and any actions, but so will the PCT Board.
- 2.3 The delegation of performance (and other) matters to CCGs is seen as essential to the authorisation process that all CCGs have to take part in. CCGs are already taking a lead in some of the partnership bodies on behalf of the NHS in Leeds, including some of those with Leeds City Council.
- 2.4 The WYCSU will support the work on performance for the CCGs, by providing performance reports to CCGs and by working with CCG teams to ensure that performance actions are recorded and reported accurately. It will do this by using NHS data provided through the NHS Information Centre.

